Newberrys

why

ANNUAL REPORT

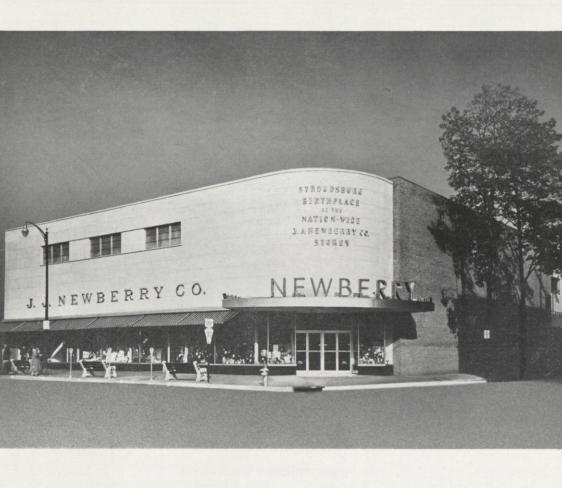
J. J. NEWBERRY CO.

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JOHN J. NEWBERRY
Founder and Chairman of the Board of
J. J. NEWBERRY CO.
Died March 6, 1954.

"His inspirations and teachings will continue to guide our operations in the future"



STROUDSBURG, PA.

Store No. 1—Birth Place of the Nation Wide J. J. Newberry Co. Stores

Relocated in new building in 1953

J. J. NEWBERRY CO.

	J. J. Newberry	Chairman of the Board
Officers		Vice Chairman
		Presiden
		Vice-President
	J. E. HAWES	Vice-President
		Vice-President
	F. S. NEWBERRY Vice-	President & Asst. Secretary
	J. V. NEWBERRY	Vice-President
	W. F. TALLY	Vice-President
	W. C. STRAUS	Treasurer
	H. M. WILLGOHS	.Secretary and Controller
		Asst. Controller
	J. J. Newberry	E. A. NEWBERRY
Directors	J. E. NELSON	C. T. Newberry
	J. H. EWEN	W. C. Schulz
	W. P. HUKILL	F. R. SMITH
	J. J. Newberry, Jr.	Anna C. Newberry
	J. E. HAWES	W. C. BAKER
	F. S. NEWBERRY	M. G. PALLISTER
ANSFER AGENT		tion Trust Co., New York
	Guar	
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COMPARATIVE HIGHLIGHTS OF THE YEAR'S RESULTS

		1953		1952
Sales	\$171	,163,900	\$	166,315,526
Earnings before Federal taxes on income	\$ 12	,087,615	\$	11,798,171
Net earnings after Federal taxes on income	\$ 5	,670,615 √	\$	5,423,171
Earnings per Common Share		\$3.48 🗸	/	\$3.32
Dividends paid per share— Common		\$2.00 ∨	/	\$2.00
Dividends paid per share— Preferred		\$3.75		\$3.75
Total dividends paid	\$ 3	,418,578	\$	3,418,578
Total salaries, wages and employee benefits	\$ 33	3,792,867	\$	31,324,538
Total taxes paid — federal, state and local (not including taxes paid by Company for Social Security)	\$ 7	7,797,440	\$	7,700,837
Taxes paid — per share — Common		\$5.12		\$5.06
Inventories	\$ 29	,852,360	\$	28,029,151
Number of stores in operation		476		477
Average sales per store	\$	359,588	\$	348,669
Earnings retained for use in the business	\$ 2	2,252,037	\$	2,004,593

To Our Stockholders:

On behalf of the Board of Directors, we present herewith the Financial Statements of our Company for the year ending December 31, 1953, indicating the results of the operations for the year 1953 and the financial condition of the Company at the end of the year. Also included is the report of Peat, Marwick, Mitchell & Co., independent certified public accountants appointed by the Board of Directors.

SALES

The year 1953 recorded an all time high in sales volume, being the fifteenth consecutive year to show an increase in sales.

Total sales for the year were \$171,163,900, an increase of 2.9% over the year 1952.

Average sales per store during the year 1953 were \$359,588 against \$348,669 in 1952. Our average annual sales per store has shown a consistent increase for many years which is largely due to our program of modernizing and enlarging existing store units.

In a limited number of stores, selling higher priced merchandise, sales were made on a credit basis in order to explore this method of merchandising. As results were quite satisfactory this type of operation will be installed in a few more stores during the year 1954.

EARNINGS

Even though many extraordinary expenses were incurred in connection with our program of modernizing and enlarging existing stores and opening new units, the net earnings for the year 1953 showed an improvement over the year 1952.

For the year 1953, after deducting Federal income taxes, the net earnings were \$5,670,615 as compared with earnings of \$5,423,171 for the year 1952. After providing for dividends on our Preferred Stock, the earnings per share of Common Stock were \$3.48 in 1953 as compared with \$3.32 per share for the year 1952.

DIVIDENDS

The usual quarterly dividends totaling \$3.75 per share for the year were paid on the Preferred Stock, amounting to a total of \$375,010 for the year.

Common dividends totaling \$2.00 per share, amounting to \$3,043,568 were paid during the year.

The year 1953 was especially significant as it marked the payment of the 100th consecutive quarterly dividend on the Common Stock, such dividends having been paid without interruption since 1928, a period of more than 25 years.

WAGES, SALARIES AND EMPLOYEE BENEFIT PAYMENTS

As a result of the continued rise in the cost of living, requiring adjustments in wage scales with a corresponding increase in the cost of employee benefits from both Company and Government plans,

total employee remuneration costs exceeded the expenditure for the year 1952.

It is felt that this increase in expense is justified, not only to provide satisfactory wages in keeping with current living costs, but also to insure a happy, satisfied and enthusiastic organization.

Total payments made in 1953 for wages, salaries and employee benefits amounted to \$33,792,867 compared with \$31,324,538 in 1952, analyzed as follows:

	1953	1952
Salaries and wages	\$32,299,972	\$29,873,876
Retirement pension, group life insurance, hospitaliza-		
tion, surgery, accident and		
sickness insurance	588,345	551,522
Unemployment insurance and Federal Old Age Ben-		
efit	904,550	899,140

TAXES

The increased income for the year resulted in a larger Federal tax on income, even though the excess profits tax for the year 1953 was less than 1952, due principally to credit for retained earnings from the year 1952.

State and municipal taxes were higher due to increased local property tax rates and also from increased assessed values as a result of enlarged and new store units. The total of all Federal, state and municipal taxes for 1953 was \$7,797,440 as compared with \$7,700,837 in the year 1952. These tax payments exceed by far our earnings on Common Stock, being \$5.12 per share of Common Stock as compared with \$3.48 earnings per share of Common Stock.

1953 EXPANSION PROGRAM

A net sum of \$2,040,909 was invested in our enlargement and expansion program during the year 1953. In order to provide funds for further expansion a number of locations which had been purchased and improved during the year, together with some locations which had been purchased and improved in prior years, were sold to investors on a lease-back basis.

During the year the following sums were expended for our enlargement and expansion program:

For new land and buildings	\$3,729,043
For new furniture and fixtures	3,043,138
For leasehold improvements	1,110,805
Total Expended	\$7,882,986
Less sales of improved properties	5,842,077
Net Amount Expended	\$2,040,909

The details covering the above expenditures and our plans for

modernization, enlargement and expansion in the near future, are explained in more detail on page 15.

SELF-SERVICE OPERATIONS

During the year 19 stores were converted to a self-service method of operation, some on a partial basis. The results of this type of operation proved very satisfactory. Generally, sales were increased and losses from theft did not increase over our experience in normal sales operations.

It is planned to convert approximately 21 stores to a self-service basis of operation during the year 1954.

The year also included considerable research and experimentation in counter lay-outs, particularly with regard to the elimination of the standard counter with the inside aisle for the sales person. The use of counters with the sales person operating outside the counter has provided extra counter space for the display of additional lines with a resulting increase in the volume of sales. As a result of this research a definite method of counter revision has been developed and our program includes several stores in which counter arrangements will be changed in 1954.

MERCHANDISE INVENTORIES

Our merchandise inventories in the stores and warehouse at the end of the year showed an increase of \$1,823,209 over the inventories at the end of 1952. This is due in part to additional selling facilities permitting larger varieties of merchandise.

Early in 1954 we will open our new warehouse in Los Angeles, California which will service most of our West Coast stores. With the operation and location of this warehouse, we anticipate a reduction in inventories of those stores since stocks may be replenished more frequently on a prompt delivery basis.

FINANCIAL CONDITION

While a considerable sum was expended in connection with expansion, the method of financing used, as heretofore explained, permitted the Company to remain in a strong financial condition.

Current assets are at relatively the same level, but current liabilities decreased, to show a net increase in working capital of \$945,094.

During the year the first payment of \$300,000 was made in reduction of the Company's \$10,000,000 long term loan. Other long term liabilities were also reduced, the total reduction in long term loans for the year being \$482,413.

OUR SUPPLIERS

Those who manufacture and supply us with the merchandise we sell, as always, cooperated with us to the fullest extent possible. It is this willingness to work together which enables us to keep our stores well stocked with improved and new merchandise to meet our customers' needs and demands.

We are grateful to our suppliers for these continued relationships.

PERSONNEL

Our policy of promotion from within the organization only, together with our program for expanding our facilities, continues to provide new and better positions for many of our employees. We believe our methods of advancement from within permit the desired opportunities to our employees to better themselves and produce the fine team work prevalent in our organization.

The number of persons in the Company's employ for a long period of time continues to increase. During 1953, 176 employees passed their 10-year mark to increase the total of employees with the Company 10 years or longer to 1,390.

Also, 59 employees passed their 20-year mark to increase the total number of employees with the Company more than 20 years to 469.

We hope the opportunities offered by the Company for happy employment and future possibilities for advancement, will continue to increase this number of employees with long years of service.

President

MANAGEMENT

In July 1953, the Board of Directors elected to the Presidency of the Company, John E. Nelson, who had been Vice-President in charge of store operations. His experience in the variety store business extends over a period of 33 years, 26 years of which have been with the Newberry Co. and the other 7 years with a variety store company which was acquired by Newberrys. Over these years, he has served your Company in many positions between that of Store Manager and President and it is with the utmost confidence that the Board of Directors has turned the active management of the Company over to him.

I am sure everyone shares my personal sense of loss in the passing of my brother, John J. Newberry, on March 6, 1954.

His ideals and teachings have been deeply rooted in our business and are reflected in the character of our associates in the business.

Vice Chairman

ACCOUNTANTS' REPORT

To the Board of Directors
J. J. Newberry Co.
New York, N. Y.

We have examined the consolidated balance sheet of J. J. Newberry Co. and subsidiaries as of December 31, 1953 and the related statement of earnings and retained earnings for the year then ended. Our examination was made in accordance with generally accepted auditing standards, and accordingly included such tests of the accounting records and such other auditing procedures as we considered necessary in the circumstances.

In our opinion, the accompanying consolidated balance sheet and statement of consolidated earnings and retained earnings present fairly the financial position of J. J. Newberry Co. and subsidiaries at December 31, 1953 and the results of their operations for the year then ended, in conformity with generally accepted accounting principles applied on a basis consistent with that of the preceding year.

PEAT, MARWICK, MITCHELL & Co.

New York, N. Y. March 8, 1954

J. J. NEWBERRY CO. AND SUBSIDIARIES STATEMENT OF CONSOLIDATED EARNINGS AND RETAINED EARNINGS

YEAR ENDED DECEMBER 31, 1953 WITH COMPARATIVE FIGURES FOR 1952

	1953	1952
Sales	\$171,163,900	\$166,315,526
Other income	141,360	73,287
	171,305,260	166,388,813
	4	
Deduct:		
Cost of merchandise sold and operating expenses	153,969,210	149,605,181
Depreciation and amortization	2,081,428	1,909,770
Interest	506,464	428,994
Employees' retirement fund	345,310	343,545
Miscellaneous deductions	30,243	78,174
Taxes other than Federal taxes on income	2,284,990	2,224,978
Provision for Federal taxes on income (including \$135,000 for excess profits tax in 1953 and \$256,000 in 1952)	6,417,000	6,375,000
	165,634,645	160,965,642
Net earnings for the year	5,670,615	5,423,171
Less dividends:		
33/4% Cumulative Preferred Stock	375,010	375,010
Common Stock—\$2.00 per share	3,043,568	3,043,568
	3,418,578	3,418,578
Current earnings retained	2,252,037	2,004,593
Add—Retained earnings from prior years	41,925,743	39,921,150
Retained earnings at end of year (Note 2)	\$ 44,177,780	\$ 41,925,743

See accompanying notes to financial statements

J. J. NEWBERRY CO. AND SUBSIDIARIES

CONSOLIDATE DECEMBER 31, 1953 WIT

ASSETS

	1953	1952
CURRENT ASSETS:		
Cash in banks, on hand and in transit	\$11,919,029	\$14,105,083
U. S. Government securities, at cost plus accrued interest (approximate market)	3,992,339	3,985,618
serve (Note 1)	338,022	
Miscellaneous accounts receivable	330,702	254,668
Merchandise, at the lower of cost or market	29,852,360	28,029,151
TOTAL CURRENT ASSETS	46,432,452	46,374,520
MISCELLANEOUS INVESTMENTS AND ADVANCES, at cost	38,846	32,973
PROPERTY AND EQUIPMENT:		
Land, buildings and improvements, at or below cost	14,705,937	16,818,971
Furniture and fixtures, at cost	25,910,329	22,867,191
	40,616,266	39,686,162
Less provision for depreciation	13,368,647	12,697,172
	27,247,619	26,988,990
Alterations and improvements to leased properties,	10 100 505	10,000 500
at or below cost	18,109,585	16,998,780
Less provision for amortization	5,387,646	4,822,712
	12,721,939	12,176,068
TOTAL PROPERTY AND EQUIPMENT (net)	39,969,558	39,165,058
Prepaid Expenses and Deferred Charges:		
Leasehold advances, supplies, prepaid insurance,		
taxes, etc.	2,422,457	2,294,034
	\$88,863,313	\$87.866.585

See accompanying notes

D BALANCE SHEET

H COMPARATIVE FIGURES FOR 1952

LIABILITIES

	1953	1952
CURRENT LIABILITIES:		
Accounts payable and accrued expenses	\$ 8,879,028	\$ 9,763,951
Provision for Federal taxes on income Dividend payable on preferred stock in February of	6,440,550	6,440,334
following year	93,752	93,752
Installments on long-term debt due within one year	475,547	478,002
TOTAL CURRENT LIABILITIES	15,888,877	16,776,039
LONG-TERM DEBT, less amounts due within one year		
classified as current liabilities (Note 3)	12,921,676	13,404,089
Reserve for Self-Insurance (fire and burglary)	969,370	855,104
CAPITAL STOCK AND RETAINED EARNINGS (Note 2):		
Cumulative Preferred Stock par value \$100.00 per share:		
Authorized, 125,000 shares, issuable in series. Issued, 100,000 shares, 33/4% Series (redeemable at \$101.50 per share, plus accrued dividends)	10,000,000	10,000,000
Common Stock, no par value:		
Authorized, 2,000,000 shares.		
Issued, 1,581,256 shares	5,208,572	5,208,572
Retained earnings	44,177,780	41,925,743
	59,386,352	57,134,315
Less cost of 59,472 shares of Common Stock in		
treasury	302,962	302,962
TOTAL CAPITAL STOCK AND RETAINED EARNINGS	59,083,390	56,831,353
	\$88,863,313	\$87,866,585

to financial statements.

J. J. NEWBERRY CO. AND SUBSIDIARIES NOTES TO FINANCIAL STATEMENTS

NOTE 1:

During the year the Company adopted a plan to permit accredited customers to purchase merchandise with coupons payable on an installment basis. The income account reflects the aggregate gross profit on such sales less applicable Federal income taxes.

NOTE 2:

At December 31, 1953, the amount of retained earnings distributable to stockholders was limited to \$17,395,715 under provision of note agreements.

NOTE 3:

The detail of the long-term debt is as follows:

	1953	1952
Mortgages payable on real estate 2.90% Sinking Fund Notes due August 15, 1968 (sinking fund \$300,000 per annum starting in	\$ 2,514,702	\$ 2,649,326
1953 and increasing to \$550,000 in 1963)	9,400,000	9,700,000
annual installments (presently about \$17,000 per annum) to 1975 21/2% Promissory Note payable in	828,942	845,605
monthly installments to April 1960	178,032	209,158
Total long-term debt	\$12,921,676	\$13,404,089

NOTE 4:

At December 31, 1953, the minimum annual rentals upon property leased to the Company and its subsidiaries under leases expiring after December 31, 1958 amount to approximately \$3,750,000 plus, in certain instances, real estate taxes, insurance, etc.

42-YEAR RECORD OF SALES AND EARNINGS

			Earnings	
	Number		per share on	No. of Shares
Year	of Stores	Sales	Outstanding	Common Stock
1912	1	\$ 32,383	N	Outstanding
1913	2	42,184	0	
1914	3	92,640	T	
1915	5		I N	
1916	5	116,009	C	
1917	6	151,465	0	
1918	7	149,466	R P	
1919		276,449	0	
1920	17	502,445	R	
	17	751,984	A T	
	26	1,157,234	E	
	33	1,750,066	D	
1923	51	3,564,947	\$4.68	48,000
1924	68	5,114,339	6.42	48,666
1925	86	6,897,414	8.28	50,200
1926	112	9,985,074	*3.06	206,000
1927	151	15,069,159	3.65	213,200
1928	210	20,609,366	4.62	239,620
1929	279	27,789,369	†3.15	395,314
1930	335	30,187,392	2.22	395,314
1931	379	31,146,802	1.73	385,150
1932	406	33,121,670	1.07	381,324
1933	417	35,146,574	3.06	379,974
1934	431	41,054,218	5.38	380,446
1935	450	43,388,611	4.94	380,446
1936	461	48,376,510	6.03	380,446
1937	469	-50,315,454	5.27	380,446
1938	476	-49,040,697	4.04	380,446
1939	479	52,272,953	5.44	380,446
1940	486	55,879,580	4.53	380,446
1941	488	64,228,956	6.40	380,446
1942	492	77,313,152	6.70	380,446
1943	491	91,028,763	7.58	380,446
1944	491	95,861,688	7.39	380,446
1945	488	100,868,759	11.93	1,521,784
1946	487	113,228,967	4.74	1,521,784
1947	485	117,860,227	4.30	1,521,784
1948	484	134,785,360	4.55	1,521,784
1949	482	136,783,109	3.71	1,521,784
1950	483	145,671,210	4.24	1,521,784
1951	480	161,266,885	3.47	1,521,784
1952	477	166,315,526	3.32	1,521,784
1953	476	171,163,900	3.48	
1000	110	171,100,500	3.40	1,521,784

^{*} Stock split-up 4 shares for 1 in 1926. † Stock split-up 3 shares for 2 and rights to subscribe to 10% of holdings issued May 1st, 1929. ‡ Stock split-up 4 shares for 1 in 1945.

HOW OUR GROSS INCOME DOLLAR WAS DISTRIBUTED

	Amount	Cents Per Dollar
Our Gross Income Dollar Was Received:		
From sales to customers	\$171,163,900	99.5
From other sources—including rentals	938,962	.5
Total amount received	\$172,102,862	100.0
Our Gross Income Dollar Was Distributed:		
For cost of merchandise sold and operat- ing expenses, including general and ad- ministrative expenses other than taxes, salaries, wages and employee benefits.	\$124,841,940	72.6
For Federal, state and local taxes, (not including taxes paid by Company for Federal Old Age Benefits and Unemployment Insurance)	7,797,440	4.5
For salaries and wages	32,299,972	18.8
For retirement pension, group life, hospitalization, surgery, accident and sickness insurance payments	588,345	.3
For Federal Old Age Benefits and Unemployment Insurance	904,550	.5
For dividends to stockholders	3,418,578	2.0
Total amount distributed	\$169,850,825	98.7
Balance Retained in the Business for future requirements — including modernization and enlarging of existing stores and construction of new stores	2,252,037	1.3
Total amount distributed and re- tained in the business	\$172,102,862 ====	100.0

NEW CONSTRUCTION AND MODERNIZATION

STORES OPENED IN ENTIRELY NEW LOCATIONS IN 1953

Eagle Pass, Texas

Westchester, California

ENLARGEMENTS STARTED IN 1952 AND COMPLETED IN 1953

Marion, Indiana (closed in 1951)

West Warwick, R. I.

Lima, Ohio

Stroudsburg, Pennsylvania

Hartford, Conn.

Portland, Ore.

ENLARGEMENTS STARTED AND COMPLETED IN 1953

Hackettstown, N. J.

Dover, N. H. Hudson, N. Y.

Chambersburg, Pa. Middletown, N. Y.

Falmouth, Mass.
Pittsfield, Mass.

Oshkosh, Wisc.

Bellingham, Wash.

COMPLETE MODERNIZATION OF BUILDING AND FIXTURES IN 1953

Bellflower, Cal.

Watertown, N.Y.

Hartford City, Ind.

Charlotte, Mich.

Albany, N.Y.

Also, partial fixture modernization was completed in five other stores.

MAJOR ENLARGEMENTS STARTED IN 1953 TO BE COMPLETED IN 1954

Wellsville, N. Y. - relocation in new building.

Malone, N. Y. — addition to rear of store and installing sales basement. Berwick, Pa. — addition to rear of store including basement sales floor.

New Brunswick, N. J. — rear addition doubling size of store.

Lake Charles, La. — addition to double size of store.

Frankfort, Ky. - addition to double size of store.

NEW STORES TO BE OPENED IN 1954

Richland, Wash. — opened February 17, 1954. Stores are to be opened in five other cities in which the Company is not at present operating.

ADDITIONAL 1954 EXPANSION

Twenty-two stores will be enlarged and modernized in addition to the major enlargements listed above.

During the first 6 months of 1954, fixture rebuilding work will be completed in a large number of stores. By arranging counters "back-to-back", (doing away with aisle space inside of counter) there will be a gain of a substantial amount of counter space, plus considerable overhead shelf displays. Twenty-one of these stores will be rebuilt into self-service stores, and a number of the smaller stores will be air conditioned with package units.

NUMBER OF STORES IN OPERATION DURING 1953

Four stores were closed due to inability to renew leases on an advantageous basis. With three new store operations started in 1953, the number of stores in operation at the end of the year was 476.

Early in January 1954, two additional small stores were closed, leaving 474 stores in operation at the start of 1954.

NEWBERRY SERVE STORES FROM WASH. MONT. NO. DAK. ORE. IDAHO 5 SO. DAK. WYO. NEB. NEV. UTAH COLORADO 4 CAL. KAN. OKLA 3 ARIZ. N. MEX. TEXAS 6 Names of towns in which the Company has stores are listed on Pages 18 to 20.

476 COMMUNITIES COAST TO COAST



STORE LOCATIONS J. J. NEWBERRY CO.

DECEMBER 31, 1953

More than one store in a city indicated by figure in parentheses

Alabama—3	Calif. [Contd.]	Georgia—3	lowa-4
Birmingham	Pasadena	Atlanta	Boone
Dothan	Pomona	Columbus	Iowa Falls
Montgomery	Porterville	Macon	Newton
6 /	Redlands Redondo Beach		Webster City
	Salinas		
	San Bernardino	Idaho-5	
Arizona—4	San Francisco	Boise	
Douglas	San Jose San Mateo	Lewiston	Kansas-3
Nogales	San Pedro	Pocatello	Chanute
Phoenix	Santa Ana	Twin Falls	Coffevville
Mesa	Santa Barbara	Idaho Falls	Parsons
	Santa Cruz Santa	Idano Fans	1 arsons
	Monica (2)		
	Santa Rosa		
Arkansas—2	So. Pasadena	Illinois—12	
Hot Springs	Stockton	Alton	Kentucky-25
Pine Bluff	Studio City	Belleville	Bardstown
	Torrance	Canton	Central City
	Vallejo	Collinsville	Corbin
	Van Nuys	Dixon	Cynthiana
	Ventura	East St. Louis	Danville
California—68	Visalia	Granite City	Elizabethtown
Bakersfield	Westchester	Litchfield	Frankfort
Bell	Whittier	Macomb	Glasgow
Bellflower		Peoria	Harlan
Beverly Hills		Rock Island	Harrodsburg
Brawley		West Frankfort	Hazard
Burbank (2)	Colorado-4		Henderson
Compton	Denver		Lawrenceburg Lebanon
Downey	Fort Collins		Louisville
El Centro	La Junta	Indiana-16	Mayfield
Fresno	Pueblo		Mt. Sterling
Glendale		Auburn	Owensboro
Hanford		Connersville	Paris
Hollywood		Decatur Fast Chicago	Pineville
Huntington		East Chicago Gary	Richmond
Park	Connecticut—3	Goshen	Shelbyville
Inglewood	Hartford	Hammond	Somerset
Long Beach (2)	New Haven	Hartford City	Versailles
Los Angeles (16)	Winsted	Indiana Harbor	Winchester
Marysville		Jasper	
Merced		Jeffersonville	
Modesto		Marion	
North Hollywood		Martinsville	
Oakland	Florida—2	New Albany	
Ocean Park	Pensacola	New Castle	Louisiana—1
Ontario	Tampa	Whiting	Lake Charles

STORE LOCATIONS—Continued

Maine—21	Mass. [Contd.]	Montana-2	New York-55
Bangor	Pittsfield	Billings	Albany
Bath .	Rockland	Great Falls	Albion
Biddeford	Stoughton		Amsterdam
Calais	Wakefield		Auburn
Caribou	Ware		Ballston Spa
Dover-Foxcroft	Whitman		Batavia
Eastport	Woburn		Bath
Ellsworth	Worcester		Buffalo
Farmington		New	Canandaigua
Fort Kent		Hampshire-14	Canton
Houlton		Berlin	Carthage
Lewiston		Claremont	Catskill
Lincoln		Concord	Cobleskill
Madawaska	Michigan—13	Derry	Cooperstown
Mars Hill	Alma	Dover	Corning
Millinocket	Calumet	Franklin	Cortland
Norway	Charlotte	Keene	Elmira
Presque Isle	Coldwater	Laconia	Endicott
Rockland	Houghton	Littleton	Gloversville
Rumford	Iron Mountain	Manchester	Gouverneur
Van Buren	Iron River	Nashua	Greenpoint
	Ishpeming	Plymouth	Herkimer
	Ludington	Portsmouth	Hornell
	Manistee	Rochester	Hudson
	Midland		Ithaca
Maryland-6	Port Huron		Johnstown
Brunswick	Three Rivers		Kingston
Elkton			Little Falls
Frederick			Lockport
Hagerstown			Lyons
Pocomoke City		New Jersey-17	Malone
Salisbury		Asbury Park	Massena
	Minnesota—1	Atlantic City	Middletown
	St. Cloud	Boonton	Niagara Falls
		Bridgeton	Northville
		Caldwell	Nyack
Massachusetts-27		Dover	Ogdensburg
Amesbury		Freehold	Oneonta
Boston		Hackettstown	Ossining
Bridgewater	Mississippi—1	Hammonton	Owego
Chelsea	Meridian	Keyport	Peekskill
Clinton		Long Branch	Penn-Yan
Fall River		Millville	Perry
Falmouth		New Brunswick	Port Jervis
Framingham		Newton	Poughkeepsie
Franklin		Red Bank	Salamanca
Gardner	Missouri-12	Vineland	Saranac Lake
Haverhill	Cape Girardeau	Wildwood	
Holyoke	Columbia		Saratoga
Lawrence	Excelsior Spgs.		Springs
Leominster	Hannibal .		Saugerties
Lowell	Jefferson City		Ticonderoga
Maynard	Joplin		Tupper Lake
Newburyport	Maplewood		Walton
North Adams	Poplar Bluff	New Mexico-2	Watertown
North	St. Louis (3)	Las Vegas	Wellsville
Attleboro	Springfield	Raton	Whitehall
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STORE LOCATIONS—Continued

N. Carolina—5	Oregon-6	Rhode Island—4	Virginia—12
Asheville Monroe	Astoria Bend	Newport Providence	Bedford Clifton Forge
Oxford Reidsville Statesville	Eugene Klamath Falls Medford Portland	Warren West Warwick	Culpeper Farmville Fredericksburg Front Royal Lexington
		So. Carolina—2	Salem South Boston
		Camden Chester	Staunton Winchester
North Dakota—2	Pennsylvania-46		Wytheville
Fargo Grand Forks	Ashland Berwick Bloomsburg Bradford Carbondale Chamersburg	South Dakota—8 Aberdeen Huron Lead	Washington—8
Ohio-28	Coalport Coatsville Danville	Mitchell Rapid City Sioux Falls	Bellingham Everett Longview
Ashland Ashtabula Bowling Green Bryan Bucyrus	Downingtown Du Bois Ephrata Forest City Freeland	Vermillion Yankton	Seattle Spokane Walla Walla Wenatchee Yakima
Cambridge Chillicothe Cincinnati Cleveland (3) Columbus Conneaut	Homestead Jersey Shore Lansford Lewisburg Lock Haven McAdoo	Tennessee—2 Gallatin Jellico	
Coshocton East Palestine	Mahanoy City Mauch Chunk	Texas—6	West Virginia—3
Findlay	Middletown	Amarillo	Charleston Charlestown
Fremont Hamilton Ironton Lancaster Lima Massillon	Milton Mt. Carmel Nanticoke Newport Northampton Olyphant	Denison Eagle Pass El Paso (2) Texarkana	Martinsburg
New	Oxford		
Philadelphia Painesville	Phoenixville Pottstown	Utah—1	Wisconsin-5
Tiffin Warren Wooster Zanesville	Renovo Royersford Sayre Scranton	Ogden	Fond Du Lac Kenosha Oshkosh Rhinelander Superior
	Shamokin Shenandoah Somerset Stroudsburg Sunbury Tamaqua	Vermont—7 Barre Bellows Falls Newport Rutland	Superior
Oklahoma—3	Towanda	Springaeld White River	Wyoming-2
Okmulgee Sapula Tulsa	Wavnesboro Wellsboro West Chester	Junction Windsor	Cheyenne Rock Springs

Newberry's 100th DIVIDEND

Marks 25 years of consecutive Quarterly Dividend Payments on the Common Stock of your Company.

COMMON STOCK DIVIDEND NO. 100

Y BANK OF NEW YORK Twenty-eighth Street Branch 250 Fifth Ave. at Twenty-eighth St., New York, N. Y.

7/1/53

\$ 100.00

COMMON

27		Dividend	Paid		Shares
	Year	Nos.	Per Share	Total Paid	Outstanding
5	1928	1 thru 2	.60	142,242	237,070
	1929	3 thru 6	1.221/2	421,947	344,446
93	1930	7 thru 10	1.10	434,856	395,323
9	1931	11 thru 14	1.10	431,963	392,693
25	1932	15 thru 18	1.071/2	411,828	383,095
88	1933	19 thru 22	.60	228,193	380,321
11	1934	23 thru 26	.90	342,418	380,464
	1935	27 thru 30	1.60	608,712	380,445
88	1936	31 thru 34	2.40	913,069	380,445
88	1937	35 thru 38	2.40	913,068	380,445
100	1938	39 thru 42	2.10	798,936	380,445
88	1939	43 thru 46	2.00	760,892	380,446
100	1940	47 thru 50	2.40	913,068	380,445
88	1941	51 thru 54	2.40	913,068	380,445
98	1942	55 thru 58	2.40	913,068	380,445
88	1943	59 thru 62	2.40	913,068	380,445
	1944	63 thru 66	2.40	913,068	380,445
20	1945	67 thru 70	2.40	913,068	380,445
88	1946	71 thru 74	1.35	2,054,408	1,521,784
88	1947	75 thru 78	2.00	3,043,568	1,521,784
	1948	79 thru 82	2.00	3,043,568	1,521,784
80	1949	83 thru 86	2.00	3,043,568	1,521,784
88	1950	87 thru 90	2.00	3,043,568	1,521,784
38	1951	91 thru 94	2.00	3,043,568	1,521,784
	1952	95 thru 98	2.00	3,043,568	1,521,784
	1953	99 thru 102	2.00	3,043,568	1,521,784

On July 1, 1953, your Company paid a Quarterly Dividend of 50¢ per Share to its 2,727 Common Stockholders, many of whom have received all consecutive cash distributions during the past 25 years.

